

s.20(1)(a)

s.20(1)(b)

s.20(1)(c)

## **For Immediate Consideration by Immigration, Refugees and Citizenship Canada**

**BRIEFING & RECOMMENDATION – COVID-19 impact to Canada's higher education sector; in applications by international students to Canadian institutions for September 2020 and January 2021 intakes; projected impacts and associated policy recommendations**

**ApplyBoard, a Canadian technology firm serving the international education sector**

**May 21, 2020**

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Thank you to Minister Mendicino and Immigration, Refugees and Citizenship Canada (IRCC) for leadership shown throughout the COVID-19 pandemic, and for continuing to hear concerns raised by ApplyBoard and other stakeholders regarding impacts to the higher education sector in Canada.

The enclosed recommendation follows past policy recommendations and echoes many of the previous recommendations as challenges to the sector persist.

### **SUMMARY OF CURRENT STATUS:**

- International students need their studies to be PGWPP-eligible, or else they will not start/continue their program.  
as programs became PGWP-ineligible based on initial IRCC policy which deducted out-of-country virtual learning.
- Following the May 14 IRCC policy change, in order for fall 2020 virtual learning from home countries to be PGWPP-eligible, students require a study permit
- 
- IELTS (testing centres closed)
- Medical tests (doctors closed)
- Biometrics/fingerprinting (VACs closed)
- Academic Credentials (institutions closed)

s.20(1)(a)

s.20(1)(b)

s.20(1)(c)

- In the globally competitive environment for international students, many of whom become skilled immigrants, other countries have publicly committed to opening their borders to international students (e.g. Australia, UK, New Zealand; top destinations for international students.)
- 

### **PROBLEM 1:**

<sup>2</sup> They can therefore not begin a PGWPP-eligible program, so will not apply/enroll in fall 2020 programs.

IMPACT: Canada's higher ed sector will face

until the

PGWPP-eligibility issue is resolved.

as days and weeks pass without resolution and action is required.

so quick

### **OPTIONAL SOLUTIONS:**

OPTION 1 (OPTIMAL): IRCC waive requirement to have a study permit to start fall 2020 programs virtually from abroad and retain PGWPP eligibility if study permit is later obtained. Also release forward-facing guidance that students can anticipate further similar announcements enabling students to begin PGWPP-eligible programs in future terms without a study permit (e.g. winter 2021) if student mobility challenges persist.

OPTION 2 (IF OPTION 1 IS NOT POSSIBLE): IRCC encourage online permit application and, for the time being, waive requirements for: IELTS, Medical Tests, Biometrics and Academic Credentials, along with providing forward-facing guidance on future expectations if student mobility challenges persist.

OPTION 3 (IF NEITHER OPTION 1 OR 2 ARE POSSIBLE): IRCC must somehow guarantee that students will be able to get a study permit by the time their program begins (e.g. September, October, January).

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**PROBLEM 2:** 50% in-class requirement for programs to be PGWPP-eligible prevents students from starting or continuing 8- and 12- month programs in fall 2020.

IMPACT: 50% in-class requirement for programs to be PGWPP-eligible has two impacts:

1. Students who started an 8- or 12-month program in summer 2020 will defer continuation of the program until it can be taken in class, otherwise it will not be PGWPP-eligible. Also, given that students may put their study permit in jeopardy by taking an unscheduled 'break' in studies, without further guidance by Friday, May 29 may cause these students to abandon their studies altogether prior to the summer add/drop deadline (May 30-June 1 for most schools).
2. Students embarking on a fall-start 8- or 12-month program due to uncertainty around winter 2021 program delivery and PGWPP eligibility.

These two impacts will result in

#### OPTIONAL SOLUTIONS:

OPTION 1 (OPTIMAL): Waive 50% in-class requirement for programs to be PGWPP eligible for all programs starting in summer and fall 2020.

OPTION 2 (IF OPTION 1 IS NOT POSSIBLE): Flex the 50% requirement from a per-program basis to a combined requirement across all programs taken (the student's entire "body of work"). That is, if a student takes a 1-year program starting in 2020 that ends up delivered 100% virtually, and follows it with a 1-year program in 2021 that is 100% in-class, the student's entire body of work would satisfy the 50% requirement, thus fulfilling the underlying purpose of the PGWPP program.

India is currently on full lockdown until at least the end of May. High school exam results will not be available until the end of July and IELTS exam testing centres are not open, so applications for study permits cannot even begin until August. Without some flexibility on the requirement for study permits, intake of Indian students to Canadian higher education institutions in fall 2020 will plummet. Similar headwinds are currently experienced in a number of other major source countries for international students.

### **About ApplyBoard**

ApplyBoard empowers students around the world to access the best education. To date, ApplyBoard has become the world's largest online platform for international student recruitment, assisting more than 100,000 students with their educational journey. In 2019, ApplyBoard was named the fastest-growing technology company in Canada by Deloitte, ranking #1 on the Technology Fast 50™ list. In 2020, ApplyBoard gained unicorn status as a private technology scale-up company with valuation over \$1-billion, only the 3rd in Canada.

Founded in 2015, the company has built partnerships with over 1,200 primary, secondary, and post-secondary schools, and works with over 3,500 active Recruitment Partners, to drive diversity on campuses across Canada and the United States. ApplyBoard has 500+ team members across the globe.

**For further information, please contact**

## **MINO-Policy Bilat - International Students**

**May 27, 2020**

**Issue:** Applyboard submitted a proposal to the Department to minimize the impact of COVID-19 restrictions on Canada's education sector by seeking further flexibility in the Post-Graduation Work Permit Program eligibility requirements. Two specific questions were posed in order to ensure that international students will begin their studies in Fall 2020. They are seeking guidance from the Department by May 29, 2020 so that designated learning institutions can decide whether to cancel fall programs, make human resource and other financial decisions.

s.21(1)(b)

s.21(1)(c)

**Archived:** Friday, July 24, 2020 10:30:57 AM

s.20(1)(c)

**From:**

s.21(1)(b)

**Sent:** Tue, 28 Apr 2020 21:36:07

**To:** Gill.Pemi; Baril.Andre; Eales.Malcolm; Cashaback.David; Newton.Charlene

**Cc:** Jimenez.Nuria

**Subject:** ApplyBoard Follow-up Policy Recommendation

**Sensitivity:** Normal

**Attachments:**

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\f0Hello everyone,

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\f0Sr. Director, Innovation and Strategy

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\f0Suite 600, 101 Frederick St. Kitchener, ON, Canada N2H 6R3

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**Technology Fast 50**  
**2019 CANADA WINNER**  
**Deloitte**

**ApplyBoard Ranked #1**  
Named the Fastest-Growing  
Technology Company in Canada

\f0

\f0

\f0On Thu, Apr 9, 2020 at 4:19 PM

wrote:

\f0Hello Pemi, Andre, Malcolm, David and Charlene,

\f0

\f0I hope this email finds you and your families doing well, and settling into the new work from home reality.

\f0

\f0I wanted to take a moment to send my appreciation for the recent policy change impacting international students, and any part that you may have played in the change:

\f0

*\f0If your in-class courses are being moved to an online-only format because of COVID-19, your eligibility for the Post-Graduation Work Permit (PGWP) Program won't be affected. This includes students who have a study permit or who have been approved for a study permit for a program starting in May or June but who are unable to travel to Canada at this time due to travel restrictions. International students in this situation may begin their classes while outside Canada and may complete up to 50% of their program while outside Canada if they cannot travel to Canada sooner.*

\f0

\f0This will no doubt have a significant impact on students, schools, and employment across the higher education sector. Now ApplyBoard can get to work to recapture a high percentage of students who were planning to begin studies but were leaning away from doing so given travel restrictions currently in place. This is the solution that we needed!

\f0

\f0It's a great opportunity for the sector, so thank you!

\f0

\f0Hope to speak again soon.



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\f0Sr. Director, Innovation and Strategy

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**Technology Fast 50**  
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## For Immediate Consideration by Immigration, Refugees and Citizenship Canada

**BRIEFING & RECOMMENDATION – COVID-19 impact to Canada's higher education sector;  
in applications by international students to Canadian institutions for September 2020 and  
January 2021 intakes; projected impacts and associated policy recommendations**

**Sr. Director, Innovation and Strategy**

**ApplyBoard, a Canadian technology firm serving the international education sector**

**April 23, 2020**

### APPRECIATION:

Thank you to Immigration, Refugees and Citizenship Canada (IRCC) for its leadership during the COVID-19 pandemic, and contributions made through expedited policy and process change achieved during such an unstable time. We truly appreciate the response to requests by ApplyBoard, Universities Canada and their members, Colleges and Institutes Canada and their members, CBIE as well as other sector stakeholders. The recent policy change regarding post graduate work permit (PGWP) eligibility enabling May and June intake students to begin programs from their home country without impact to the benefits of studying in Canada is exactly what the sector needed to address immediate implications of student mobility restrictions. Subsequent policy changes have also had a tremendous positive impact.

### RECOMMENDATION:

While the policy changes were excellent, the time they took to implement was unfortunate, as many institutions had already been forced to cancel some or all summer 2020 programs.

We now need to consider the impact of current policy on the September 2020 AND January 2021 international student intake streams, and how quickly change needs to occur.

These are unprecedented times. International education is \_\_\_\_\_ with over

\_\_\_\_\_. This sector is one of the hardest hit by the restrictions placed on global mobility, and immediate and drastic action is required, "leaving no stone unturned" as the Prime Minister has continuously promised.

There will no doubt be an echo effect on employment in fall 2020 through winter 2021, at a time when it is hoped that the economy will begin to recover. The reduction in international student applications we see now will impact the number of enrolled students in Fall and Winter terms, and without aggressive policy change, enrolment and employment results may not normalize until Fall 2021.

We recommend that IRCC immediately enact policy that will encourage international students to continue to apply to study at Canadian higher education institutions with confidence that current global circumstances will not impact the benefits of a Canadian education. Recommendations include:

- 1) Extend assurances now that eligibility for the Post-Graduation Work Permit Program will not be affected for students beginning programs in Fall 2020 and Winter 2021 if the restriction on global mobility persists, enabling them to begin their classes while outside Canada. This includes easing the requirement that 50% of the program be taken from within Canada, as this is critically sensitive for students embarking on a 1-year program. We recommend guidance that there will

be no minimum percentage requirement for 1-year programs (or less) in the case that travel to Canada will not be possible by Jan 2021 when the second half of programs begin.

- 2) In this time of reduced applications, commit to expedited study permit application processing to give additional confidence to the smaller pool of applicants interested in studying in Canada.
- 3) Until the end of February 2021 (to cover Fall and Winter intake periods), enable international students to begin online studies without a study permit, and give them the option to include proof of completed courses in their future study permit application to give them a stronger application.
- 4)

#### BACKGROUND:

Given the current climate, it is vital for the Canadian higher education sector and a supportive government to become increasingly bold with their programming and support of international students to ensure success and future growth of this important Canadian export.

ApplyBoard has

This will help build confidence in a Canadian education, but the value proposition has changed, and government support is needed to adapt policy to the current climate.

The education sector has long been proven to be counter-cyclical. The difference with the COVID-19 economic downturn is that the combination of restrictions on global travel and the requirements of the PGWP program have changed the overall value proposition of a Canadian post-secondary education. The original value proposition needs to be maintained and given that travel restrictions may persist for the foreseeable future, the only way to maintain it is through policy change.

With hundreds of thousands of jobs across the country tied to international education (Statistics Canada has reported that for every 3.1 international students in Canada, 1 job is created), we must move very quickly to find a way to keep this important export sector functioning and employing at full capacity.

This impending employment issue is of immediate concern. There is no future target date that will fix the problem as the reduction in applications has happened already and continues to happen every day. However, a quick change in policy could help improve the situation going forward.

*Allow international students to begin programs without a study permit:*

The purpose of this recommendation is to alleviate current pressure on two components of the study permit application process: 1) IRCC's capacity to accept and evaluate applications given closed embassies and online-only application, and 2) Reduced global capacity to gather required biometric information and English language proficiency results.

One of the many considerations in IRCC's evaluation of study permit applications is the comfort level with the applicant's study plan.

This approach could also drive higher academic achievement by international students, as the study permit approval would be

#### *Timeline of the Student Journey to Canada*

To help with an understanding of why there is such a

below is an approximate outline of when different parts of the student journey to Canada take place:

Given how early in the journey that decisions are made, there will be a long-term impact on the sector unless Canada increases comfort now for applying students and their families. We are faced with an erosion of confidence in global study abroad opportunities, and it is our belief that the first countries to get this right will have a significant advantage in the post COVID-19 global competition for international students. The time to act is now!

#### About ApplyBoard

ApplyBoard empowers students around the world to access the best education. To date, ApplyBoard has become the world's largest online platform for international student recruitment, assisting more than 80,000 students with their educational journey. In 2019, ApplyBoard was named the fastest-growing technology company in Canada by Deloitte, ranking #1 on the Technology Fast 50™ list.

Founded in 2015, the company has built partnerships with over 1,200 primary, secondary, and post-secondary schools, and works with 3,500 Recruitment Partners, to drive diversity on campuses across Canada and the United States. ApplyBoard has 430+ team members across the globe.

**For further information, please contact :**

**Archived:** Friday, July 24, 2020 10:31:03 AM

**From:** Linder.Glen

**Sent:** Fri, 26 Jun 2020 12:51:47

**To:** Campbell.Jarvis.Marian; Kim.Natasha; de.Vlieger.Matt; Baril.Andre; Scott.Catherine; Dumas.Louis; Mills.Daniel; Hickey.David; Somogyvari.Philip; Giles.Nicole

**Cc:** Theriault.Natalie; IRCC.F DGO IIR / BDG RII F.IRCC; Hebert.Christine; Myre.Mathew; Mündel.Martin; Henry.Mark; Henderson.Victoria; Gagnon.Catherine; Branswell.Jack; Naughton.Michelle; Stephenson.Katarina; Mündel.Martin; Grenier.Valerie; Cashaback.David; Eales.Malcolm

**Subject:** Debrief: IRCC-MIFI DG call (June 25, 2020)

**Sensitivity:** Normal

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**Attendees**

**IRCC:** Glen Linder, Catherine Scott, Mathew Myre, Christine Binne, Martin Mundel, David Cashaback, Jennifer Castronero, Natalie Thériault, Christine Hébert, Valérie Grenier

**MIFI:** Barbara Béliveau, Amélie Drewitt, Caroline Druet, Annie Bernard, Winnie Fankap, Manaman Siaka, Danielle Volcy

Glen Linder

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Immigration, Refugees and Citizenship Canada / Government of Canada  
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**Archived:** Friday, July 24, 2020 10:31:07 AM  
**From:** Cashaback.David  
**To:** Hogan.Lisa  
**Cc:** Gareau.Erin  
**Subject:** RE: Debrief: Policy Bilat - May 20, 2020  
**Sensitivity:** Normal

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Thanks. Agree and it makes it much clearer!

David Cashaback

Director, Federal Economic Programs and Policy, Immigration  
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[David.Cashaback@cic.gc.ca](mailto:David.Cashaback@cic.gc.ca) / Tel: 613-762-5783

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[David.Cashaback@cic.gc.ca](mailto:David.Cashaback@cic.gc.ca) / Tél.: 613-762-5783

---

**From:** Hogan.Lisa  
**Sent:** May 25, 2020 15:23  
**To:** Cashaback.David  
**Cc:** Gareau.Erin  
**Subject:** RE: Debrief: Policy Bilat - May 20, 2020

Hi,

Thanks for sending.

See attached

Lisa Hogan

Assistant Director, Immigration  
Immigration, Refugees and Citizenship Canada / Government of Canada  
[Lisa.Hogan@cic.gc.ca](mailto:Lisa.Hogan@cic.gc.ca) / Telework: 343-998-7253

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---

**From:** Cashaback.David  
**Sent:** Monday, May 25, 2020 3:10 PM  
**To:** Hogan.Lisa <[Lisa.Hogan@cic.gc.ca](mailto:Lisa.Hogan@cic.gc.ca)>  
**Cc:** Gareau.Erin <[Erin.Gareau@cic.gc.ca](mailto:Erin.Gareau@cic.gc.ca)>  
**Subject:** RE: Debrief: Policy Bilat - May 20, 2020



Attached

David Cashaback

Director, Federal Economic Programs and Policy, Immigration  
Immigration, Refugees and Citizenship Canada / Government of Canada  
[David.Cashaback@cic.gc.ca](mailto:David.Cashaback@cic.gc.ca) / Tel: 613-762-5783

Directeur, Programmes et politiques économiques fédéraux, Immigration  
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[David.Cashaback@cic.gc.ca](mailto:David.Cashaback@cic.gc.ca) / Tél.: 613-762-5783

---

**From:** Hogan.Lisa  
**Sent:** May 25, 2020 15:09  
**To:** Cashaback.David <[David.Cashaback@cic.gc.ca](mailto:David.Cashaback@cic.gc.ca)>  
**Cc:** Gareau.Erin <[Erin.Gareau@cic.gc.ca](mailto:Erin.Gareau@cic.gc.ca)>  
**Subject:** RE: Debrief: Policy Bilat - May 20, 2020

Hi David,

I cannot open the link. Tried on the below as well as going in through GCdocs. I have tried different times since you sent it. I don't want to hold you up on this. sorry

Lisa Hogan

Assistant Director, Immigration  
Immigration, Refugees and Citizenship Canada / Government of Canada  
[Lisa.Hogan@cic.gc.ca](mailto:Lisa.Hogan@cic.gc.ca) / Telework: 343-998-7253

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---

**From:** Cashaback.David  
**Sent:** Monday, May 25, 2020 1:26 PM  
**To:** Hogan.Lisa <[Lisa.Hogan@cic.gc.ca](mailto:Lisa.Hogan@cic.gc.ca)>  
**Cc:** Gareau.Erin <[Erin.Gareau@cic.gc.ca](mailto:Erin.Gareau@cic.gc.ca)>  
**Subject:** RE: Debrief: Policy Bilat - May 20, 2020

Thanks Lisa,

I played around with Q2, to bring the proposal into a bit more focus. Have a look and let me know if any concerns. If none, will send up.

David

David Cashaback

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**From:** Hogan.Lisa  
**Sent:** May 22, 2020 16:01  
**To:** Cashaback.David <[David.Cashaback@cic.gc.ca](mailto:David.Cashaback@cic.gc.ca)>  
**Cc:** Gareau.Erin <[Erin.Gareau@cic.gc.ca](mailto:Erin.Gareau@cic.gc.ca)>  
**Subject:** RE: Debrief: Policy Bilat - May 20, 2020

For your review.

MINO - Student Proposals- applyboard.docx

<http://gcdocs2/otcs/cs.exe/link/367228496>

have a good weekend.

Lisa Hogan

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---

**From:** Cashaback.David  
**Sent:** Friday, May 22, 2020 2:50 PM  
**To:** Nassrallah.Robert <[Robert.Nassrallah@cic.gc.ca](mailto:Robert.Nassrallah@cic.gc.ca)>; Dan.Matthew <[Matthew.Dan@cic.gc.ca](mailto:Matthew.Dan@cic.gc.ca)>; Hogan.Lisa <[Lisa.Hogan@cic.gc.ca](mailto:Lisa.Hogan@cic.gc.ca)>; de Vlieger.Matt <[Matt.deVlieger@cic.gc.ca](mailto:Matt.deVlieger@cic.gc.ca)>  
**Cc:** IRCC.F IB DGO / BDG DGI F.IRCC <[IRCC.IBDGO-BDGDGI.IRCC@cic.gc.ca](mailto:IRCC.IBDGO-BDGDGI.IRCC@cic.gc.ca)>; Gareau.Erin <[Erin.Gareau@cic.gc.ca](mailto:Erin.Gareau@cic.gc.ca)>  
**Subject:** RE: Debrief: Policy Bilat - May 20, 2020

Ok, will be bullets for MCJ to address at bilat.

D

David Cashaback

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**From:** Nassrallah.Robert  
**Sent:** May 22, 2020 14:43

**To:** Cashaback.David <[David.Cashaback@cic.gc.ca](mailto:David.Cashaback@cic.gc.ca)>; Dan.Matthew <[Matthew.Dan@cic.gc.ca](mailto:Matthew.Dan@cic.gc.ca)>; Hogan.Lisa <[Lisa.Hogan@cic.gc.ca](mailto:Lisa.Hogan@cic.gc.ca)>; de Vlieger.Matt <[Matt.deVlieger@cic.gc.ca](mailto:Matt.deVlieger@cic.gc.ca)>  
**Cc:** IRCC.F IB DGO / BDG DGI F.IRCC <[IRCC.IBDGO-BDGDGI.IRCC@cic.gc.ca](mailto:IRCC.IBDGO-BDGDGI.IRCC@cic.gc.ca)>; Gareau.Erin <[Erin.Gareau@cic.gc.ca](mailto:Erin.Gareau@cic.gc.ca)>  
**Subject:** RE: Debrief: Policy Bilat - May 20, 2020

Good grief. It seems DMO wants to advance this a bit sooner – they would like us to provide our bullets/responses to those two Word document questions for this upcoming Wednesday Policy Bilat.

Josh also flagged that

has not been scheduled yet - I guess they are feeling a bit antsy upstairs.

**NOT RELEVANT**

Could you please advise if you think we could be ready for the upcoming bilat **on the 27<sup>th</sup>** instead of June 3<sup>rd</sup>? Thx

Robert Nassrallah

Senior Analyst – Director General's Office (DGO), Immigration  
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---

**From:** Cashaback.David  
**Sent:** May 22, 2020 11:22 AM  
**To:** Nassrallah.Robert <[Robert.Nassrallah@cic.gc.ca](mailto:Robert.Nassrallah@cic.gc.ca)>; Dan.Matthew <[Matthew.Dan@cic.gc.ca](mailto:Matthew.Dan@cic.gc.ca)>; Hogan.Lisa <[Lisa.Hogan@cic.gc.ca](mailto:Lisa.Hogan@cic.gc.ca)>; de Vlieger.Matt <[Matt.deVlieger@cic.gc.ca](mailto:Matt.deVlieger@cic.gc.ca)>  
**Cc:** IRCC.F IB DGO / BDG DGI F.IRCC <[IRCC.IBDGO-BDGDGI.IRCC@cic.gc.ca](mailto:IRCC.IBDGO-BDGDGI.IRCC@cic.gc.ca)>; Gareau.Erin <[Erin.Gareau@cic.gc.ca](mailto:Erin.Gareau@cic.gc.ca)>  
**Subject:** RE: Debrief: Policy Bilat - May 20, 2020

Looping Matt for info given the convo that just finished at MINDM just now.  
Matt and André earlier this week.

were discussed by

Would be good to divide and conquer if you could help –

The 2 questions in the Word doc –  
Policy bilat –

– we can prep some bullets for

David

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**From:** Nassrallah.Robert

**Sent:** May 22, 2020 11:01

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**Cc:** IRCC.F IB DGO / BDG DGI F.IRCC <[IRCC.IBDGO-BDGDGI.IRCC@cic.gc.ca](mailto:IRCC.IBDGO-BDGDGI.IRCC@cic.gc.ca)>; Gareau.Erin <[Erin.Gareau@cic.gc.ca](mailto:Erin.Gareau@cic.gc.ca)>

**Subject:** FW: Debrief: Policy Bilat - May 20, 2020

Hi David – please see below.

Assuming you have been seeing these before –

Could you please advise when you can so we can respond to ADMO with an update?

Happy Friday. Thanks

Robert Nassrallah

Senior Analyst – Director General's Office (DGO), Immigration  
Immigration, Refugees and Citizenship Canada / Government of Canada  
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Analyste principal – Bureau du directrice général (BDG), Immigration  
Immigration, Réfugiés et Citoyenneté Canada / Gouvernement du Canada  
[Robert.Nassrallah@cic.gc.ca](mailto:Robert.Nassrallah@cic.gc.ca) / Cellulaire:

**From:** Bath.Joshua

**Sent:** May 22, 2020 10:12 AM

**To:** IRCC.F IB DGO / BDG DGI F.IRCC <[IRCC.IBDGO-BDGDGI.IRCC@cic.gc.ca](mailto:IRCC.IBDGO-BDGDGI.IRCC@cic.gc.ca)>

**Cc:** IRCC.F ADMO SPP / PSP BSMA F.IRCC <[IRCC.ADMOSPP-PSPBSMA.IRCC@cic.gc.ca](mailto:IRCC.ADMOSPP-PSPBSMA.IRCC@cic.gc.ca)>

**Subject:** FW: Debrief: Policy Bilat - May 20, 2020

Hi IB,

Please note the below. If possible to get an update

it would be appreciated.

Thanks,

Josh

**From:** Fowler.Wallace

**Sent:** May 22, 2020 9:48 AM

**To:** IRCC.F ADMO SPP / PSP BSMA F.IRCC <[IRCC.ADMOSPP-PSPBSMA.IRCC@cic.gc.ca](mailto:IRCC.ADMOSPP-PSPBSMA.IRCC@cic.gc.ca)>; IRCC.F ADMO Operations / Opérations BSMA F.IRCC <[IRCC.ADMOOperations-OperationsBSMA.IRCC@cic.gc.ca](mailto:IRCC.ADMOOperations-OperationsBSMA.IRCC@cic.gc.ca)>  
**Cc:** IRCC.F DMO 20 Advisors / Conseillères BSM 20 F.IRCC <[IRCC.DMO20Advisors-ConseilleresBSM20.IRCC@cic.gc.ca](mailto:IRCC.DMO20Advisors-ConseilleresBSM20.IRCC@cic.gc.ca)>; IRCC.F DMO 21 Advisors / Conseillères BSM 21 F.IRCC <[IRCC.DMO21Advisors-ConseilleresBSM21.IRCC@cic.gc.ca](mailto:IRCC.DMO21Advisors-ConseilleresBSM21.IRCC@cic.gc.ca)>; Somogyvari.Phip <[Philip.Somogyvari@cic.gc.ca](mailto:Philip.Somogyvari@cic.gc.ca)>  
**Subject:** RE: Debrief: Policy Bilat - May 20, 2020

Hey SPP and Ops,

NOT RELEVANT

NOT RELEVANT

Thanks all – and let me know if any q's!

Wally Fowler

613-294-0352

**Archived:** Friday, July 24, 2020 10:31:13 AM  
**From:** Cashaback.David  
**To:** de Vlieger.Matt  
**Subject:** RE: Debrief: Policy Bilat - May 20, 2020  
**Sensitivity:** Normal

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Yup. They went to 21<sup>st</sup> floor after Catrina's email on Tues...

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**From:** de Vlieger.Matt  
**Sent:** May 22, 2020 11:30  
**To:** Cashaback.David  
**Subject:** RE: Debrief: Policy Bilat - May 20, 2020

Pocket + CICcan

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**From:** Cashaback.David  
**Sent:** Friday, May 22, 2020 11:22 AM  
**To:** Nassrallah.Robert <[Robert.Nassrallah@cic.gc.ca](mailto:Robert.Nassrallah@cic.gc.ca)>; Dan.Matthew <[Matthew.Dan@cic.gc.ca](mailto:Matthew.Dan@cic.gc.ca)>; Hogan.Lisa <[Lisa.Hogan@cic.gc.ca](mailto:Lisa.Hogan@cic.gc.ca)>; de Vlieger.Matt <[Matt.deVlieger@cic.gc.ca](mailto:Matt.deVlieger@cic.gc.ca)>  
**Cc:** IRCC.F IB DGO / BDG DGI F.IRCC <[IRCC.IBDGO-BDGDGI.IRCC@cic.gc.ca](mailto:IRCC.IBDGO-BDGDGI.IRCC@cic.gc.ca)>; Gareau.Erin <[Erin.Gareau@cic.gc.ca](mailto:Erin.Gareau@cic.gc.ca)>  
**Subject:** RE: Debrief: Policy Bilat - May 20, 2020

Looping Matt for info given the convo that just finished at MINDM just now.  
Matt and André earlier this week.

were discussed by

Would be good to divide and conquer if you could help –

The 2 questions in the Word doc –

David

David Cashaback

Director, Federal Economic Programs and Policy, Immigration  
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Directeur, Programmes et politiques économiques fédéraux, Immigration  
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**Pages 23 to / à 24  
are duplicates  
sont des duplicatas**

**Archived:** Friday, July 24, 2020 10:31:36 AM

**From:** Cashaback.David

**To:** Danso-Coffey.Lisa

**Subject:** RE: For DG e-Approval -Due to ADMO May 26 - Departmental Responses to Applyboard Student Proposals - MINO Policy Bilat - May 27, 2020

**Sensitivity:** Normal

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Think so – captured the changes he wanted.

David Cashaback

Director, Federal Economic Programs and Policy, Immigration  
Immigration, Refugees and Citizenship Canada / Government of Canada  
[David.Cashaback@cic.gc.ca](mailto:David.Cashaback@cic.gc.ca) / Tel: 613-762-5783

Directeur, Programmes et politiques économiques fédéraux, Immigration  
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---

**From:** Danso-Coffey.Lisa

**Sent:** May 27, 2020 10:16

**To:** Cashaback.David ; de Vlieger.Matt

**Subject:** RE: For DG e-Approval -Due to ADMO May 26 - Departmental Responses to Applyboard Student Proposals - MINO Policy Bilat - May 27, 2020

Just checking – is this now ready to share up?

Thanks,

Lisa

Lisa Danso-Coffey

Senior Advisor to the Director General, Immigration  
Immigration, Refugees and Citizenship Canada / Government of Canada  
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**From:** Cashaback.David

**Sent:** May 26, 2020 12:50 PM

**To:** de Vlieger.Matt <[Matt.deVlieger@cic.gc.ca](mailto:Matt.deVlieger@cic.gc.ca)>; Danso-Coffey.Lisa <[Lisa.Danso-Coffey@cic.gc.ca](mailto:Lisa.Danso-Coffey@cic.gc.ca)>

**Subject:** RE: For DG e-Approval -Due to ADMO May 26 - Departmental Responses to Applyboard Student Proposals - MINO Policy Bilat - May 27, 2020

Hi



Confirming this has gone to Ops. Adjusted the issue re: timing you caught and added a 'bottom' line to bring out the choice you flag –

David

David Cashaback

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Immigration, Refugees and Citizenship Canada / Government of Canada  
[David.Cashaback@cic.gc.ca](mailto:David.Cashaback@cic.gc.ca) / Tel: 613-762-5783

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[David.Cashaback@cic.gc.ca](mailto:David.Cashaback@cic.gc.ca) / Tél.: 613-762-5783

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**From:** de Vlieger.Matt  
**Sent:** May 25, 2020 22:17  
**To:** Danso-Coffey.Lisa <[Lisa.Danso-Coffey@cic.gc.ca](mailto:Lisa.Danso-Coffey@cic.gc.ca)>; Cashaback.David <[David.Cashaback@cic.gc.ca](mailto:David.Cashaback@cic.gc.ca)>  
**Subject:** RE: For DG e-Approval -Due to ADMO May 26 - Departmental Responses to Applyboard Student Proposals - MINO Policy Bilat - May 27, 2020

Thanks.

David – was Ops consulted on the first question? We should really push these questions to them from now on.

On the second one, I don't get the math here.

I guess the question is ultimately –

Matt de Vlieger

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Directeur General, Immigration  
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[Matt.deVlieger@cic.gc.ca](mailto:Matt.deVlieger@cic.gc.ca) / Tél.: 613-437-7499 Mobile:

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**From:** Danso-Coffey.Lisa  
**Sent:** Monday, May 25, 2020 3:43 PM  
**To:** de Vlieger.Matt <[Matt.deVlieger@cic.gc.ca](mailto:Matt.deVlieger@cic.gc.ca)>  
**Subject:** For DG e-Approval -Due to ADMO May 26 - Departmental Responses to Applyboard Student Proposals - MINO Policy Bilat - May 27, 2020  
**Importance:** High

**From:** Cashaback.David

**Sent:** May 25, 2020 3:28 PM

**To:** Nassrallah.Robert <[Robert.Nassrallah@cic.gc.ca](mailto:Robert.Nassrallah@cic.gc.ca)>

**Cc:** IRCC.F IB DGO / BDG DGI F.IRCC <[IRCC.IBDGO-BDGDGI.IRCC@cic.gc.ca](mailto:IRCC.IBDGO-BDGDGI.IRCC@cic.gc.ca)>; Gareau.Erin <[Erin.Gareau@cic.gc.ca](mailto:Erin.Gareau@cic.gc.ca)>; Hogan.Lisa <[Lisa.Hogan@cic.gc.ca](mailto:Lisa.Hogan@cic.gc.ca)>

**Subject:** RE: Debrief: Policy Bilat - May 20, 2020

For approval, thanks.

"MINO - Student Proposals- applyboard.docx" can be accessed via the following link:

<http://gcdocs2/otcs/cs.exe/properties/367228496>

David Cashaback

Director, Federal Economic Programs and Policy, Immigration  
Immigration, Refugees and Citizenship Canada / Government of Canada  
[David.Cashaback@cic.gc.ca](mailto:David.Cashaback@cic.gc.ca) / Tel: 613-762-5783

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[David.Cashaback@cic.gc.ca](mailto:David.Cashaback@cic.gc.ca) / Tél.: 613-762-5783

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**From:** Nassrallah.Robert

**Sent:** May 22, 2020 14:43

**To:** Cashaback.David <[David.Cashaback@cic.gc.ca](mailto:David.Cashaback@cic.gc.ca)>; Dan.Matthew <[Matthew.Dan@cic.gc.ca](mailto:Matthew.Dan@cic.gc.ca)>; Hogan.Lisa <[Lisa.Hogan@cic.gc.ca](mailto:Lisa.Hogan@cic.gc.ca)>; de Vlieger.Matt <[Matt.deVlieger@cic.gc.ca](mailto:Matt.deVlieger@cic.gc.ca)>

**Cc:** IRCC.F IB DGO / BDG DGI F.IRCC <[IRCC.IBDGO-BDGDGI.IRCC@cic.gc.ca](mailto:IRCC.IBDGO-BDGDGI.IRCC@cic.gc.ca)>; Gareau.Erin <[Erin.Gareau@cic.gc.ca](mailto:Erin.Gareau@cic.gc.ca)>

**Subject:** RE: Debrief: Policy Bilat - May 20, 2020

Good grief. It seems DMO wants to advance this a bit sooner – they would like us to provide our bullets/responses to those two Word document questions for this upcoming Wednesday Policy Bilat.

Josh also flagged

Could you please advise if you think we could be ready for the upcoming bilat **on the 27<sup>th</sup>** instead of June 3<sup>rd</sup>? Thx

NOT RELEVANT

Robert Nassrallah

Senior Analyst – Director General's Office (DGO), Immigration  
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[Robert.Nassrallah@cic.gc.ca](mailto:Robert.Nassrallah@cic.gc.ca) / Cellulaire:

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**From:** Cashaback.David

**Sent:** May 22, 2020 11:22 AM

**Pages 28 to / à 29  
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sont des duplicatas**